



**O.R. TAMBO  
DISTRICT MUNICIPALITY**

**Service Delivery and Budget  
Implementation Plan  
(SDBIP)  
2017 / 2018**

1917 - 2017  
**100**  
YEARS



**HONOURING  
OUR HERO**

# TABLE OF CONTENTS

<b>Introduction .....</b>	<b>5</b>
<b>Legislative Framework .....</b>	<b>5</b>
<b>Component 1: Monthly Projections of Revenue and Expenditure .....</b>	<b>6</b>
<b>Component 2: Service Delivery Targets and Performance Indicators for Each Quarter..</b>	<b>16</b>
<b>Component 3: Detailed Capital Works Plans.....</b>	<b>35</b>
<b>Component 3.1: Municipal Infrastructure Grant.....</b>	<b>36</b>
<b>Component 3.2: Regional Bulk Infrastructure Grant .....</b>	<b>44</b>
<b>Component 3.3: Water Services Infrastructure Grant .....</b>	<b>47</b>



## MAYORS FOREWORD

The OR Tambo District Municipality developed the Integrated Development Plan 2017/2022 in accordance with the laws that govern the affairs of the municipality. The processes embarked upon have been a journey that includes mobilising resources for the implementation of the plan. It had been consultative processes with the stakeholders in a view to consolidate the views and share the emerging plans and budget.

The IDP therefore is a culmination of a lengthy process of consultation with the stakeholders. Accordingly, it carries the aspirations of the masses of communities which the 2017/18 budget seeks to finance. The O.R Tambo District and its stakeholders agreed to a future District whose vision is:-

***“A prosperous, vibrant, innovative and people-centered district”.***

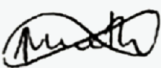
The vision is underpinned by three Foundational Planks of:

- Integration and alignment to IDP process,
- Institutional Transformation – Governance and capacity building; and
- Removal of constraints for doing business; improved project packaging, resources leveraging and investment partnerships building.

On top of these foundational planks, stand pillars that ensure the change of district woes / challenges based on the natural endowments. The interwoven pillars are:-

- Economic Development driven by Agro-industry, Tourism, Creative industries, Localization, Coastal economy and Light manufacturing;
- This is to be driven through Human Development whose education and skills must assure innovation, self-sustenance; and integrally a strong government and business Infrastructure investment must create conditions that enable and de-risk investment; and
- An infrastructure that ensures availability of Water, Energy (electricity and alternative energy), road – transport and freight logistics; N2 Wild coast road which must benefit villages and towns.

Based on the 2017/2022 Integrated Development Plan it is my pleasure to present the Service Delivery and Budget Implementation Plan (SDBIP) 2017/2018, which is the mechanism for the implementation of identified priorities. The SDBIP serve to ensure accountability and forging contractual agreement between the Communities and the Council; at the same time a mandatory contract between Council and Administration. It presents the goals and objectives set by council as quantifiable outputs that can be delivered by administration within the current financial year, including how the performance will be executed to address service delivery priorities. The plan maps out how we will develop and maintain a healthy and productive workforce to assist the council deliver on the plan towards attaining a prosperous and vibrant district. More importantly it also maps out how we are to coordinate the National and Provincial Spheres within the IGR framework to intensify the impact of government service delivery efforts in the O.R. Tambo District.

...  .....

Councillor N. Meth

# LIST OF ABBREVIATIONS AND ACRONYMS

AFS :	Annual Financial Statements
AG :	Auditor General
BBBEE :	Broad Based Black Economic Empowerment
BNG :	Breaking New Ground
BTO :	Budget and Treasury Office
CAPEX :	Capital Expenditure
CDA :	Certificates of Acceptability
CDW :	Community Development Workers
CFO :	Chief Financial Officer
CIPRO :	Companies and Intellectual Property Registration Office (South Africa)
COGTA :	Cooperative Governance and Traditional Affairs
CPPP :	Community Public Private Partnerships
CRU :	Community Residential Units
DCF :	District Communications Forum
DDP :	District Development Plan
DGDS :	District /growth and Development Strategy
DIMAFO :	District Mayors Forum
DLGTA :	Department Local Government and Traditional Affairs
DM :	District Municipality
DMP :	Disaster Management Plan
DoE :	Department of Education
DRP :	Disaster Risk Profile
DTI :	Department of Trade & Industry
DWA :	Department of Water Affairs
EAP :	Employee Absenteeism Agreement
ECDC :	Early Childhood Development Centres
ECDC :	Eastern Cape Development Council
ECPTA :	Eastern Cape Parks and Tourism Agency
ECSECC :	Eastern Cape Socio Economic Council
EEA :	Employment Equity Plan
EIA :	Environmental Impact Assessment
EMP :	Environmental Management Plan
EMS :	Executive Mayoral Services
EQ :	Equitable Share
FB :	Free Basic
FIS :	Focused Intervention Study
GIS :	Geographic Information systems
HOD :	Head of Department
ICTM :	Information and Communication Technology Management
IDP :	Integrated Development Plan
IGR :	Inter-governmental Relations
ISDR :	International Strategy on Disaster Risk Reduction
ITP :	Integrated Transport plan
KPA :	Key Performance Areas
KSD :	King Sabata Dalindyebo
LED :	Local Economic Development
LLF :	Local Labour Forum

LM :	Local Municipality
LUMS :	Land use Management Systems
MDG :	Millenniums Development Goals
MEC :	Member of Executive Council
MFMA :	Municipal Finance Management Act
MIG :	Municipal Infrastructure Grant
MM :	Municipal Manager
MMC :	Members of Mayoral Committee
MOU :	Memorandum of Understanding
MPAC :	Municipal Public Accounts Committee
MPT :	Municipal Planning Tribunal
MSA :	Municipal Systems Act
MTEF :	Medium Term Expenditure Framework
NDP :	National Development Plan
NGO :	Non-Governmental Organisation
NHBRC :	National Home Builders Registration Council
NMT :	Non-Motorised Transport
NSDP :	National Spatial Development Perspective
NT :	National Treasury
O&M :	Operations and Maintenance
OH&S :	Occupational Health and Safety
ORTDM :	O.R. Tambo District Municipality
PDI :	Previously Disadvantaged Individuals
PGDS :	Provincial Growth and development Strategy
PLO :	Public Liaison Officer
PMS :	Performance Management System
PPPFMA :	Preferential Procurement Management Act
PSF :	Provincial Strategic Framework
PSJ :	Port St John's
PT :	Provincial Treasury
RBIG :	Regional Bulk Infrastructure Grant
SALGA :	South African Local Government Association
SANDF :	South African National Defence Force
SAPS :	South African Police Service
SCM :	Supply Chain Management
SDBIP :	Service Delivery Budget and Implementation Plan
SDF :	Spatial Development Framework
SGB :	School Governing Bodies
SLA :	Service Level Agreement
SMMEs :	Small, Medium Enterprises
SPLUMA :	Spatial Planning and Land Use Management Act
SRD :	Social Relief of Disasters
VCT :	Voluntary Counselling and Testing
WBPIS :	Ward Based Planning Information System

## Introduction

The Service Delivery Budget Implementation Plan (SDBIP) is a legislated management, implementation and monitoring tool that gives effect to the municipal strategic Integrated Development Plan (IDP) and Budget. The municipal IDP is a five-year strategic planning document, that allows for a coherent co-ordination and integration between programs of local, provincial and national government; while the budget gives effect to the strategic priorities outlined therein (IDP).

The SDBIP consists of a one-year detailed performance plan, a three-year capital works plan, as well as financial projections of income and expenditure. It is a management and implementation mechanism that ensures the proper alignment of the IDP and budget, by setting out yearly measurable service delivery and budget targets. The SDBIP quantifies municipal projected outputs and utilizes reporting as an input performance measuring tool.

## Legislative Framework

The legislation guiding the compilation of this SDBIP consists of the following:

- The Constitution of the Republic of South Africa, 1996;
- The Local Government: Municipal Finance Management Act 56 of 2003(MFMA) – which requires municipalities to develop SDBIP's annually. According to Section 53(1)(c)(ii), the SDBIP is defined as a detailed plan approved by the Mayor of a municipality for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate the following:
  - (a) Projections for each month of:
    - (i) Revenue to be collected by source; and
    - (ii) Operational and capital expenditure by vote.
  - (b) Service delivery targets and performance indicators for each quarter; and
  - (c) Ward information for expenditure and service delivery.



**Component 1**  
**Monthly Projections of**  
**Revenue and Expenditure**

DC15 O .R. Tambo - Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework			
		R thousand	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
<b>Revenue By Source</b>																	
Property rates														-	-	-	-
Service charges - electricity revenue														-	-	-	-
Service charges - water revenue		18,683	14,470	16,048	18,057	14,287	7,930	8,047	18,274	26,117	14,261	17,823	17,190	191,188	200,069	208,974	
Service charges - sanitation revenue		7,563	5,858	6,496	7,310	5,784	3,210	3,258	7,397	10,572	5,773	7,215	6,959	77,395	84,360	91,953	
Service charges - refuse revenue														-	-	-	-
Service charges - other														-	-	-	-
Rental of facilities and equipment		5	5	5	5	5	5	5	5	5	5	5	5	55	58	62	
Interest earned - external investments		2,283	2,189	2,913	1,264	3,228	1,519	2,340	2,233	2,381	2,223	2,213	2,213	27,000	26,900	27,700	
Interest earned - outstanding debtors		417	398	543	213	606	272	438	417	448	417	417	417	5,000	6,000	6,500	
Dividends received														-	-	-	-
Fines, penalties and forfeits														-	-	-	-
Licences and permits														-	-	-	-
Agency services														-	-	-	-
Transfers and subsidies		292,989	-	-	-	243,959	-	-	1,203	196,975	-	-	0	735,126	795,825	859,340	



Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Other revenue		212,534	10,539	12,348	14,199	12,466	7,888	7,282	14,288	19,485	11,535	15,053	13,343	350,961	351,951	360,356
Gains on disposal of PPE													-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>534,474</b>	<b>33,459</b>	<b>38,353</b>	<b>41,047</b>	<b>280,333</b>	<b>20,824</b>	<b>21,370</b>	<b>43,816</b>	<b>255,983</b>	<b>34,214</b>	<b>42,726</b>	<b>40,126</b>	<b>1,386,725</b>	<b>1,465,164</b>	<b>1,554,885</b>
<b>Expenditure By Type</b>																
Employee related costs		37,188	37,188	37,188	37,188	37,188	37,188	37,188	37,188	37,188	37,188	37,188	37,188	446,254	478,218	512,108
Remuneration of councillors		1,466	1,466	1,466	1,466	1,466	1,466	1,466	1,466	1,466	1,466	1,466	1,466	17,589	18,838	20,176
Debt impairment		6,945	6,945	6,945	6,945	6,945	6,945	6,945	6,945	6,945	6,945	6,945	6,945	83,338	84,036	85,640
Depreciation & asset impairment		14,001	14,001	14,001	14,001	14,001	14,001	14,001	14,001	14,001	14,001	14,001	14,001	168,008	177,999	188,358
Finance charges													-	-	-	-
Bulk purchases		6,129	6,129	6,129	6,129	6,129	6,129	6,129	6,129	6,129	6,129	6,129	6,129	73,550	77,889	82,407
Other materials		7,629	7,784	7,699	6,885	7,210	7,210	7,270	7,159	7,139	8,178	7,609	6,129	87,897	83,029	87,858
Contracted services		1,729	1,729	1,729	1,729	1,729	1,729	1,729	1,729	1,729	1,729	1,729	1,729	20,750	21,974	23,249
Transfers and subsidies		717	717	1,017	1,312	1,217	1,267	1,317	1,442	1,517	1,417	1,217	1,182	14,344	18,871	21,201
Other expenditure		41,740	43,951	51,870	41,033	39,752	45,476	26,614	35,650	45,516	32,869	31,194	35,614	471,279	498,325	527,482
Loss on disposal of PPE													-	-	-	-
<b>Total Expenditure</b>		<b>117,544</b>	<b>119,909</b>	<b>128,043</b>	<b>116,688</b>	<b>115,637</b>	<b>121,411</b>	<b>102,659</b>	<b>111,708</b>	<b>121,629</b>	<b>109,922</b>	<b>107,477</b>	<b>110,382</b>	<b>1,383,009</b>	<b>1,459,180</b>	<b>1,548,479</b>

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		R thousand	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Budget Year 2017/18	Budget Year +1 2018/19
<b>Surplus/(Deficit)</b>		416,930	(86,451)	(89,691)	(75,641)	164,696	(100,587)	(81,289)	(67,892)	134,354	(75,707)	(64,751)	(70,256)	3,716	5,984	6,405
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		222,274	–	–	–	329,015	–	–	–	548,360	–	–	–	1,099,649	1,129,522	1,143,045
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)													–	–	–	–
Transfers and subsidies - capital (in-kind - all)													–	–	–	–
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		639,205	(86,451)	(89,691)	(75,641)	493,711	(100,587)	(81,289)	(67,892)	682,714	(75,707)	(64,751)	(70,256)	1,103,365	1,135,506	1,149,450
Taxation													–	–	–	–
Attributable to minorities													–	–	–	–

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		R thousand	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Budget Year 2017/18	Budget Year +1 2018/19
Share of surplus/ (deficit) of associate													-	-	-	-
Surplus/(Deficit)	1	639,205	(86,451)	(89,691)	(75,641)	493,711	(100,587)	(81,289)	(67,892)	682,714	(75,707)	(64,751)	(70,256)	1,103,365	1,135,506	1,149,450

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance check

DC15 O .R. Tambo - Supporting Table SA26 Consolidated budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		R thousand	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Budget Year 2017/18	Budget Year +1 2018/19
<b>Revenue by Vote</b>																
Vote 1 – Council and Committees		76,428	–	–	–	64,302	–	–	–	52,175	–	–	0	192,905	205,342	218,476
Vote 2 – Finance and Administration		93,453	2,085	2,809	1,160	78,195	1,456	2,287	2,180	63,251	2,180	2,180	2,180	253,414	268,513	285,199
Vote 3 – Planning and Development		40,704	1,263	2,048	2,596	36,044	2,813	2,121	3,697	28,181	2,334	3,532	2,232	127,566	141,193	151,598
Vote 4 – Health		2,829	–	–	–	2,380	–	–	–	1,931	–	–	0	7,141	7,621	8,131
Vote 5 – Community and Social Services		5,654	–	–	–	4,757	–	–	–	3,860	–	–	0	14,270	15,228	16,246
Vote 6 – Housing		5,431	–	–	–	4,569	–	–	–	3,707	–	–	0	13,707	14,629	15,609
Vote 7 – Public Safety		12,284	–	–	–	10,335	–	–	–	8,386	–	–	0	31,005	33,076	35,276
Vote 8 – Sports and Recreation		2,906	–	–	–	2,445	–	–	–	1,984	–	–	0	7,336	6,735	7,156
Vote 9 – Environmental		10,857	–	–	–	9,135	–	–	–	7,412	–	–	0	27,404	29,252	31,218
Vote 10 – Roads		8,778	–	–	–	7,385	–	–	–	5,992	–	–	0	22,155	16,887	17,947
Vote 11 – Water		273,698	30,111	33,496	37,291	59,566	16,555	16,962	37,940	78,114	29,700	37,014	35,714	686,162	722,798	763,902
Vote 12 – Tourism		1,451	–	–	–	1,220	–	–	–	990	–	–	0	3,661	3,889	4,128
<b>Total Revenue by Vote</b>		<b>534,474</b>	<b>33,459</b>	<b>38,353</b>	<b>41,047</b>	<b>280,333</b>	<b>20,824</b>	<b>21,370</b>	<b>43,816</b>	<b>255,983</b>	<b>34,214</b>	<b>42,726</b>	<b>40,126</b>	<b>1,386,725</b>	<b>1,465,164</b>	<b>1,554,885</b>
<b>Expenditure by Vote to be appropriated</b>																
Vote 1 – Council and Committees		17,173	15,080	19,065	15,444	13,758	14,838	14,829	14,588	21,369	15,204	13,619	17,939	192,905	205,342	218,476
Vote 2 – Finance Administration		29,416	24,148	26,923	21,319	21,101	20,808	18,145	18,132	18,136	20,936	16,916	17,433	253,414	268,513	285,199

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		R thousand	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Budget Year 2017/18	Budget Year +1 2018/19
Vote 3 – Planning and Development		7,211	10,509	13,350	8,939	12,171	13,567	7,237	7,958	16,020	9,331	7,836	13,423	127,553	139,045	149,331
Vote 4 – Health		586	596	586	636	606	586	596	606	586	586	586	586	7,141	7,621	8,131
Vote 5 – Community and Social Services		842	842	884	921	2,839	1,178	1,262	1,362	1,615	842	863	821	14,270	15,228	16,246
Vote 6 – Housing		1,240	1,089	1,351	1,089	1,462	1,166	822	1,189	1,152	1,064	1,064	1,023	13,707	14,629	15,609
Vote 7 – Public Safety		2,548	2,457	3,269	2,818	2,800	3,392	1,947	2,309	2,229	2,352	2,110	2,772	31,005	33,076	35,276
Vote 8 – Sports and Recreation		543	179	1,355	844	929	828	206	565	635	528	494	229	7,336	6,735	7,156
Vote 9 – Environmental		1,689	2,319	2,544	2,245	2,709	2,314	1,899	2,045	2,881	2,297	2,772	1,689	27,404	29,252	31,218
Vote 10 – Roads		2,026	2,026	2,551	1,778	1,652	1,652	1,589	1,767	1,851	2,589	2,089	589	22,155	16,887	17,947
Vote 11 – Water		53,766	60,266	55,778	60,045	55,475	60,895	54,045	60,795	54,758	53,795	59,045	53,795	682,459	718,961	759,764
Vote 12 – Tourism		503	398	387	613	135	188	83	393	398	398	83	83	3,661	3,889	4,128
<b>Total Expenditure by Vote</b>		<b>117,544</b>	<b>119,909</b>	<b>128,043</b>	<b>116,688</b>	<b>115,637</b>	<b>121,411</b>	<b>102,659</b>	<b>111,708</b>	<b>121,629</b>	<b>109,922</b>	<b>107,477</b>	<b>110,382</b>	<b>1,383,009</b>	<b>1,459,180</b>	<b>1,548,479</b>
<b>Surplus/(Deficit) before assoc.</b>		<b>416,930</b>	<b>(86,451)</b>	<b>(89,691)</b>	<b>(75,641)</b>	<b>164,696</b>	<b>(100,587)</b>	<b>(81,289)</b>	<b>(67,892)</b>	<b>134,354</b>	<b>(75,707)</b>	<b>(64,751)</b>	<b>(70,256)</b>	<b>3,716</b>	<b>5,984</b>	<b>6,405</b>
Taxation														-	-	-
Attributable to minorities														-	-	-
Share of surplus/ (deficit) of associate														-	-	-
<b>Surplus/(Deficit)</b>	<b>1</b>	<b>416,930</b>	<b>(86,451)</b>	<b>(89,691)</b>	<b>(75,641)</b>	<b>164,696</b>	<b>(100,587)</b>	<b>(81,289)</b>	<b>(67,892)</b>	<b>134,354</b>	<b>(75,707)</b>	<b>(64,751)</b>	<b>(70,256)</b>	<b>3,716</b>	<b>5,984</b>	<b>6,405</b>

#### References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance Check

DC15 O .R. Tambo - Supporting Table SA27 Consolidated budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		R thousand	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Budget Year 2017/18	Budget Year +1 2018/19
<b>Revenue - Functional</b>																
<b>Governance and administration</b>		169,882	2,085	2,809	1,160	142,497	1,456	2,287	2,180	115,426	2,180	2,180	2,180	446,319	473,855	503,675
Executive and council		72,914	-	-	-	61,345	-	-	-	49,776	-	-	0	184,036	195,894	208,415
Finance and administration		93,453	2,085	2,809	1,160	78,195	1,456	2,287	2,180	63,251	2,180	2,180	2,180	253,414	268,513	285,199
Internal audit		3,514	-	-	-	2,957	-	-	-	2,399	-	-	0	8,870	9,448	10,061
<b>Community and public safety</b>		29,104	-	-	-	24,486	-	-	-	19,868	-	-	0	73,459	77,289	82,417
Community and social services		5,654	-	-	-	4,757	-	-	-	3,860	-	-	0	14,270	5,228	16,246
Sport and recreation		2,906	-	-	-	2,445	-	-	-	1,984	-	-	0	7,336	6,735	7,156
Public safety		12,284	-	-	-	10,335	-	-	-	8,386	-	-	0	31,005	33,076	35,276
Housing		5,431	-	-	-	4,569	-	-	-	3,707	-	-	0	13,707	14,629	15,609
Health		2,829	-	-	-	2,380	-	-	-	1,931	-	-	0	7,141	7,621	8,131
<b>Economic and environmental services</b>		60,339	1,263	2,048	2,596	52,564	2,813	2,121	3,697	41,585	2,334	3,532	2,232	177,124	187,333	200,762
Planning and development		40,704	1,263	2,048	2,596	36,044	2,813	2,121	3,697	28,181	2,334	3,532	2,232	127,566	141,193	151,598
Road transport		8,778	-	-	-	7,385	-	-	-	5,992	-	-	0	22,155	16,887	17,947
Environmental protection		10,857	-	-	-	9,135	-	-	-	7,412	-	-	0	27,404	29,252	31,218
<b>Trading services</b>		273,698	30,111	33,496	37,291	59,566	16,555	16,962	37,940	78,114	29,700	37,014	35,714	686,162	722,798	763,902
Energy sources													-	-	-	-
Water management		273,698	30,111	33,496	37,291	59,566	16,555	16,962	37,940	78,114	29,700	37,014	35,714	686,162	722,798	763,902
Waste water management													-	-	-	-
Waste management													-	-	-	-

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		R thousand	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Budget Year 2017/18	Budget Year +1 2018/19
<b>Other</b>		1,451	-	-	-	1,220	-	-	-	990	-	-	0	3,661	3,889	4,128
<b>Total Revenue - Functional</b>		534,474	33,459	38,353	41,047	280,333	20,824	21,370	43,816	255,983	34,214	42,726	40,126	1,386,725	1,465,164	1,554,885
			34,721	40,400	43,643	382,479	23,637	23,491	47,513	337,800	36,548	46,258				
<b>Expenditure - Functional</b>																
<b>Governance and administration</b>		46,589	39,229	45,987	36,762	34,859	35,646	32,974	32,720	39,505	36,140	30,536	35,372	446,319	473,855	503,675
Executive and council		16,434	14,341	18,325	14,704	13,019	14,098	14,090	13,849	20,630	14,465	12,880	17,199	184,036	195,894	208,415
Finance and administration		29,416	24,148	26,923	21,319	21,101	20,808	18,145	18,132	18,136	20,936	16,916	17,433	253,414	268,513	285,199
Internal audit		739	739	739	739	739	739	739	739	739	739	739	739	8,870	9,448	10,061
<b>Community and public safety</b>		5,759	5,163	7,445	6,307	8,636	7,149	4,832	6,031	6,217	5,372	5,117	5,431	73,459	77,289	82,417
Community and social services		842	842	884	921	2,839	1,178	1,262	1,362	1,615	842	863	821	14,270	15,228	16,246
Sport and recreation		543	179	1,355	844	929	828	206	565	635	528	494	229	7,336	6,735	7,156
Public safety		2,548	2,457	3,269	2,818	2,800	3,392	1,947	2,309	2,229	2,352	2,110	2,772	31,005	33,076	35,276
Housing		1,240	1,089	1,351	1,089	1,462	1,166	822	1,189	1,152	1,064	1,064	1,023	13,707	14,629	15,609
Health		586	596	586	636	606	586	596	606	586	586	586	586	7,141	7,621	8,131
<b>Economic and environmental services</b>		10,926	14,854	18,445	12,961	16,531	17,533	10,725	11,770	20,752	14,217	12,696	15,701	177,111	185,185	198,496
Planning and development		7,211	10,509	13,350	8,939	12,171	13,567	7,237	7,958	16,020	9,331	7,836	13,423	127,553	139,045	149,331
Road transport		2,026	2,026	2,551	1,778	1,652	1,652	1,589	1,767	1,851	2,589	2,089	589	22,155	16,887	17,947
Environmental protection		1,689	2,319	2,544	2,245	2,709	2,314	1,899	2,045	2,881	2,297	2,772	1,689	27,404	29,252	31,218
<b>Trading services</b>		53,766	60,266	55,778	60,045	55,475	60,895	54,045	60,795	54,758	53,795	59,045	53,795	682,459	718,961	759,764
Energy sources													-	-	-	-
Water management		53,406	59,906	55,418	59,685	55,115	60,535	53,685	60,435	54,398	53,435	58,685	53,435	678,139	714,386	754,924

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		R thousand	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Budget Year 2017/18	Budget Year +1 2018/19
Waste water management		360	360	360	360	360	360	360	360	360	360	360	360	4,320	4,575	4,840
Waste management														-	-	-
<b>Other</b>		<b>503</b>	<b>398</b>	<b>387</b>	<b>613</b>	<b>135</b>	<b>188</b>	<b>83</b>	<b>393</b>	<b>398</b>	<b>398</b>	<b>83</b>	<b>83</b>	<b>3,661</b>	<b>3,889</b>	<b>4,128</b>
<b>Total Expenditure - Functional</b>		<b>117,544</b>	<b>119,909</b>	<b>128,043</b>	<b>116,688</b>	<b>115,637</b>	<b>121,411</b>	<b>102,659</b>	<b>111,708</b>	<b>121,629</b>	<b>109,922</b>	<b>107,477</b>	<b>110,382</b>	<b>1,383,009</b>	<b>1,459,180</b>	<b>1,548,479</b>
Surplus/(Deficit) before assoc.		416,930	(86,451)	(89,691)	(75,641)	164,696	(100,587)	(81,289)	(67,892)	134,354	(75,707)	(64,751)	(70,256)	3,716	5,984	6,405
Share of surplus/ (deficit) of associate													-	-	-	-
Surplus/(Deficit)	1	416,930	(86,451)	(89,691)	(75,641)	164,696	(100,587)	(81,289)	(67,892)	134,354	(75,707)	(64,751)	(70,256)	3,716	5,984	6,405

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance Check





**Component 2**  
**Service Delivery Targets**  
**and Performance Indicators**  
**for each quarter**

**KEY PERFORMANCE AREA (KPA) 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE (40%)**

**Goal(s): To promote integrated sustainable community livelihoods**

**Goal(s): To provide conducive, adequate and accessible infrastructure**

**Goal(s): By 2022 our district should have provided water and sanitation to every village/community**

Dept	Priority Area	Strategic Objective	Indicator Code	Indicator	Project	Indicator Type	Budget Allocation 17/18 R	Baseline	Annual Target 2017/2018	Q1	Q2	Q3	Q4	Means of Verification	Custodian
Community Services	Libraries, Information and Education	1. To promote the usage of libraries in the District	1_1_1_P001	1. Number of initiatives supported for promotion of library services	P001 Marketing and promotion of public library services	KPI	577,500	4	2	1	N/A	1	N/A	Signed Concept Document Signed Report by Director (with annexures)	Director: Community Services
	Early Childhood Development	2. To provide support to the most vulnerable groups within the District on an annual basis	1_2_1_P002	1. Number of programmes conducted to capacitate early childhood development practitioners	P002 Early Childhood development	KPI	1,165,500	New Indicator	5	N/A	N/A	5	N/A	Attendance Register Completion report	Director: Community Services
	Community Safety	3. To provide support in the reduction of crime in the District on an annual basis	1_3_1_P003	1. Number of coastal and falls patrollers recruited	P003 Coastal and Falls Safety Programmes	KPI	2,340,000	80	80	N/A	80	N/A	N/A	Signed contracts Assumption of duty forms Signed Reports	Director: Community Services
			1_3_2_P004	2. Number of poor performing schools affected by crime participating in safety programmes	P004 School safety and crime prevention programme	KPI	220,500	New Indicator	2	N/A	1	1	N/A	Signed Report by Director (with annexures)	Director: Community Services
	Municipal Health Services	4. To expedite the investigation of notifiable medical conditions within 24 hours of reporting in order to prevent communicable diseases	1_4_1_P005	1. Percentage of notifiable medical conditions investigated within 24hrs of reporting	P005 Management of communicable diseases	KPI	640,000	100%	100%	100%	100%	100%	100%	Signed Report by Director on notifiable medical conditions with data sheet	Director: Community Services
		5. To manage the clearing of identified and reported illegal dumps in order to control vector born diseases	1_5_1_P006	1. Percentage of reported illegal dumps cleared	P006 Waste Management	KPI	0	100%	100%	100%	100%	100%	100%	Signed Report by Director on identified and reported illegal dumps Pictorial Evidence	Director: Community Services
	Sports, Recreation, Arts, Culture and Heritage	6. To provide support to sports, recreation, arts, culture and heritage	1_6_1_P007	1. Number of sports and recreation initiatives supported	P007 Sports and recreation initiatives	KPI	2,183,500	New Indicator	7	2	2	2	1	Signed Report by Director on Sports and Recreation Initiatives supported	Director: Community Services
			1_6_2_P008	2. Number of arts, culture and heritage initiatives supported	P008 Arts, culture and heritage initiatives	KPI	2,340,000	New Indicator	4	N/A	2	N/A	2	Signed Reports by Director on Arts, Culture and Heritage initiatives supported	Director: Community Services

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Dept	Priority Area	Strategic Objective	Indicator Code	Indicator	Project	Indicator Type	Budget Allocation 17/18 R	Baseline	Annual Target 2017/2018	Q1	Q2	Q3	Q4	Means of Verification	Custodian
	Disaster Risk Management and Fire Services	7. To promote and sustain an integrated approach to disaster management by 2022	1_7_1_P009	1. Percentage of households supported in disaster affected areas	P009 Disaster Impact Assessment and Relief	KPI	1,142,500	100%	100%	100%	100%	100%	100%	Signed Preliminary Report by Director and Relief Distribution Form	Director-Community Services
			1_7_2_P010	2. Number of Disaster satellite office sites established	P010 Disaster satellite sites	KPI	2,800,000	0	2	N/A	2	N/A	N/A	Signed Project report by Director, proof of payment and pictorial evidence	Director-Community Services
			1_7_3_P011	3. Number of LM's covered by Disaster early warning system	P011 Disaster Early Warning System	KPI	700,000	1	1	N/A	N/A	N/A	1	Signed Project report by Director, proof of payment and pictorial evidence	Director-Community Services
		8. To ensure that fire and emergency incidents are responded to within the required turnaround times	1_8_1_P012	1. Percentage of fire and emergency incidents responded to within 30 minutes for areas within a 50 kilometres radius	P012 Response time to fire incidents within 50km	KPI	630,000	100%	100%	100%	100%	100%	100%	Signed Fire Incident Report by Director (with annexures)	Director-Community Services
			1_8_2_P013	2. Percentage of fire and emergency incidents responded to within 1 hour 45 minutes for areas more than 50 kilometres radius	P013 Response time to fire incidents with more than 50km	KPI		100%	100%	100%	100%	100%	100%	Signed Fire Incident Report by Director (with annexures)	Director-Community Services
Executive Mayoral Services	HIV/AIDS, Communicable & Non Communicable Diseases	9. To improve the well-being of vulnerable groups and general welfare of O.R Tambo communities by 2022	1_9_1_P014	1. Number of partnership with NGO's /CBOs established on HIV/AIDS support	P014 NGO's /CBOs support on HIV/AIDS	KPI	2,201,000	1	5	1	2	1	1	Signed MOUs; Service Level Agreement (with contract and appointment letter); Signed Quarterly and Annual reports	Director: Executive Mayoral Services
			1_9_2_P015	2. Number of learners from poor families financially supported to access tertiary education	P015 Financial Aid Assistance	KPI	6,440,000	172	92	N/A	N/A	N/A	92	Signed Database of students supported and signed annual reports on financial academic programme	Director: Executive Mayoral Office
	Children and Education		1_9_3_P016	3. Number of schools supported to improve matric results in the district	P016 Schools Support	KPI	2,205,000	21	45	21	21	45	45	Signed Reports by Director & database of participating scholars	Director: Executive Mayoral Office

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Dept	Priority Area	Strategic Objective	Indicator Code	Indicator	Project	Indicator Type	Budget Allocation 17/18 R	Baseline	Annual Target 2017/2018	Q1	Q2	Q3	Q4	Means of Verification	Custodian
	Youth, People living with disabilities, Elderly, Women & Men		1_9_4_P017	4. Number of vulnerable groups empowered and capacitated (Youth, People living with disabilities, Elderly, Women & Men)	P017 Capacity Building for vulnerable groups	KPI	4,882,500	New Indicator	1900	350	550	525	475	Signed Programme narrative through Quarterly and Annual reports by Director (with annexures)	Director: Executive Mayoral Office
	Poverty Alleviation		1_9_5_P018	5. Number of households benefiting from poverty alleviation initiatives	P018 Poverty Alleviation Initiatives	KPI	3,490,000	3511	3600	900	900	900	900	Signed Programme narrative through Quarterly and Annual reports by Director (with annexures)	Chief of Staff
			1_9_6_P019	6. Number of towns included in the cleaning and greening programme	P019 Town Landscaping	KPI	500,000	9	9	9	9	9	9	Signed report by Director on greening programme (with annexures)	Chief of Staff
	O.R Tambo month commemoration	10. To instil a sense of community through the organisation of special events	1_10_1_P020	1. Number of national and internationally aligned commemoration programmes implemented in honour of O.R Tambo	P020 O.R Tambo Month	KPI	3,340,000	New Indicator	9	N/A	9	N/A	N/A	Signed Report on National/Internationally aligned commemoration programmes implemented (with annexures)	Director: Executive Mayoral Office
	Nelson Mandela Day		1_10_2_P120	2. Number of Nelson Mandela Day events/initiatives conducted	P137 Nelson Mandela Day	KPI	420,000	new Indicator	4	4	N/A	N/A	N/A	Signed Report on programmes implemented for Nelson Mandela Day	Director: Executive Mayoral Office
Human Settlements	Social Relief Housing	11. To build 148 new housing units, 23 farm housing and provide 25 temporal structures by 2022	1_11_1_P021	1. Number of houses built for destitute in Honour of O.R. Tambo Centenary	P021 Social Relief Housing	KPI	2,705,000	7	18	2	3	5	8	Happy Letters, Completion Certificate & Final Unit Report (with annexures)	Director: Human Settlements
	Farm Housing		1_11_2_P022	2. Number of housing units for Adam Kok farm workers constructed	P022 Adam Kok Farm Housing	KPI	3,200,000	0	15	N/A	5	5	5	Happy Letters, Completion Certificate & Final Unit Report (with annexures)	Director: Human Settlements
	Temporal Structures		1_11_3_P023	3. Number of temporal structures distributed within ORTDM	P023 Temporal Structures	KPI	600,000	New Indicator	8	2	2	2	2	Happy Letters, Completion Certificate & Final Unit Report (with annexures)	Director: Human Settlements

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Dept	Priority Area	Strategic Objective	Indicator Code	Indicator	Project	Indicator Type	Budget Allocation 17/18 R	Baseline	Annual Target 2017/2018	Q1	Q2	Q3	Q4	Means of Verification	Custodian	
	District Human Settlements Strategy	12. To establish the necessary support structures to improve the provision of Human Settlements on a continuous basis	1_12_1_P024	1. Number of District Human Settlements Strategies adopted by Council	P024 District Housing Strategy	KPI	250,000	New Indicator	1	N/A	N/A	1	N/A	Proof of Submission to Council of the District Human Settlements Strategies	Director: Human Settlements	
Rural Economic Development Planning	Environmental and Waste Management	13. To recycle 70% of all waste by 2022	1_13_1_P025	1. Percentage of waste recycled	P025 Landfill Management	KPI	0	15%	20%	16%	17%	18%	20%	Signed Waste Information Report by Director (with annexures)	Director: REDP	
		14. To ensure that at least 80% of projects comply with environmental regulations by 2022	1_14_1	1. Percentage of MIG projects which comply with environmental regulations	N/A	KPI	0	New Indicator	100%	100%	100%	100%	100%	Signed Project Screening Report by Director (with annexures on EIA compliance regulations)	Director: REDP	
Technical Services	Accelerate Planning and Delivery of Municipal Infrastructure Programmes	15. To assist in the improvement of roads in the District	1_15_1_P026	1. Number of Local Municipalities with roads assessed	P026 Alignment and coordination of RAMS with SANRAL programmes	KPI	1,732,500	New Indicator	5	N/A	N/A	N/A	5	Signed Progress Report by Director	Director: Technical Services	
			1_15_2_P027	2. Km of new sidewalks constructed	P027 Non-motorised transport	KPI	2,931,000	New Indicator	4km	1km	1km	1km	1km	Completion Certificate (end of the project) Progress Report Pictorial Evidence	Director: Technical Services	
			1_15_3_P028	3. Number of km's of roads upgraded (surfaced)	P028 Roads surfacing	KPI	14,000,000		2km	3km	N/A	N/A	N/A	3km	Completion Certificate Close-out Report Pictorial Evidence	Director: Technical Services
			1_15_4_P029	4. Number of km's of roads upgraded (unsurfaced)	P029 Roads unsurfacing	KPI			5km	10km	N/A	N/A	N/A	10km	Completion Certificate Close-out Report Pictorial Evidence	Director: Technical Services
	Disaster risk management and fire services	7. To promote and sustain an integrated approach to disaster management by 2022	1_7_4_P030	4. Number of Disaster Management Centres constructed	P030 District Disaster Management Centre	KPI	8,000,000	0	1	N/A	N/A	N/A	1	Signed Project Report by Director (with annexures)	Director: Technical Services	
Water and Sanitation	Quality of Water & Sanitation Services	16. To promote the provision of quality water and sanitation systems by 2022.	1_16_1_P031	1. Blue drop status compliance	P031 Water Quality (Blue Drop)	KPI	525,000	46%	70%	N/A	N/A	N/A	70%	Signed Assessment Report; Signed Quarterly Report by Director	Director: Water and Sanitation	

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			1_16_2_P032	2. Number of SANS 241 analysis conducted	P032 SANS 241 analysis	KPI		1	1	N/A	N/A	1	N/A	SANS Analysis Report	Director: Water and Sanitation
			1_16_3_P033	3. Green drop status compliance	P033 Effluent Quality (Green Drop)	KPI	525,000	26%	50%	N/A	N/A	N/A	50%	Signed Effluent Quality Compliance Reports; Signed Quarterly Reports by Director	Director: Water and Sanitation
	Expansion of Water Services by 2022	17. To improve access to affordable, clean and portable water to the population by 2022	1_17_1_P034	1. Number of indigent households supplied with tanks and gutter for rainwater harvesting	P034 Rain water harvesting	KPI	1,050,000	150	250	50	70	65	65	Signed Report by Director; Happy Letters signed by the ward councillor and beneficiaries	Director: Water and Sanitation
			1_17_2_P035	2. Number of purified mega litres of water carted and delivered to communities.	P035 Water Carting	KPI	20,000,000	150	150	37.5	37.5	37.5	37.5	Tally sheets Job cards signed by beneficiaries	Director: Water and Sanitation
			1_17_3_P036	3. Number of indigent households receiving free basic Water & Sanitation Services	P036 Free Basic Water & Sanitation Services	NKPI (Proxy)	1,155,000	153000	153000	153000	153000	153000	153000	Indigent Register and report to Council detailing list of beneficiaries	Director: Water and Sanitation
			1_17_4_P037	4. Percentage completion of phase 3 for Coffee Bay Regional Water Supply Scheme(RWSS)	P037 Coffee Bay Regional Water Supply Scheme(RWSS)	KPI	15,115,337	65%	100%	70%	80%	90%	100%	Signed Quarterly Progress Report by Director (with annexures) Close-out Report on completion of project	Director: Water and Sanitation
			1_17_6_P039	6. Percentage completion of Libode and Ngqeleni Corridor Bulk Water Supply Scheme(WSS)	P039 Libode and Ngqeleni Corridor Bulk Water Supply Scheme(WSS)	KPI	48,449,790	30%	60%	37.5%	45%	52.5%	60%	Signed Quarterly Progress Report (with annexures)	Director: Water and Sanitation
			1_17_7_P040	7. Percentage completion of Upper Mhlahlane1NS	P040 Upper Mhlahlane1NS	KPI	12,000,000	80%	100%	90%	95%	100%	N/A	Signed Quarterly Progress Report (with annexures); Close-out Report (includes technical completion certificate and actual completion certificate (must also include 'as billed certificate'))	Director: Water and Sanitation

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			1_17_8_P041	8. Percentage completion of Mangxamfu Water Supply Phase 2	P041 Mangxamfu Water Supply Phase 2	KPI	3,501,454	80%	100%	90%	95%	100%	N/A	Signed Quarterly Progress Report by Director (with annexures) Close-out Report (upon Completion)	Director: Water and Sanitation
			1_17_9_P042	9. Percentage completion of Port St Johns Regional Water Supply Scheme Phases (Phase 5)	P042 Port St Johns Regional Water Supply Scheme Phases (Phase 5)	KPI	18,046,626	40%	100%	55%	70%	90%	100%	Signed Quarterly Progress Report (with annexures) Close-out Report (upon Completion)	Director: Water and Sanitation
	Refurbishment of Non-functional Schemes (O&M)		1_17_10_P043	10. Percentage functionality of existing water schemes	P043 Functionality of existing water schemes	KPI	0	New Indicator	100%	N/A	70%	85%	100%	Quarterly Report on existing functional water schemes signed by Director	Director: Water and Sanitation
	Expansion of Water Services by 2022		1_17_11_P105	11. Percentage completion of KSD PIP: Rosedale	P105 KSD PI: Rosedale	KPI	35,751,906	65%	100%	70%	75%	85%	100%	Minutes of site meetings Progress Report Close-out Report (Completion)	Director: Water and Sanitation
			1_17_12_P106	12. Percentage completion of KSD PIP: Mqanduli Corridor	P106 KSD PI: Mqanduli Corridor	KPI	4,000,000	88%	100%	N/A	93%	100%	N/A	Minutes of site meetings Progress Report Close-out Report (Completion)	Director: Water and Sanitation
			1_17_13_P107	13. Percentage completion of KSD PIP: Libode	P107 KSD PI: Libode	KPI	54,951,022	65%	100%	70%	75%	85%	100%	Minutes of site meetings Progress Report Close-out Report (Completion)	Director: Water and Sanitation
			1_17_14_P108	14. Percentage completion of Rosedale /Highbury WTW	P108 Rosedale/Highbury	KPI	107,286,927	New Indicator	30%	N/A	N/A	5%	30%	Minutes of site meetings Progress Report Close-out Report (Completion)	Director: Water and Sanitation
			1_17_15_P109	15. Percentage completion of Thornhill	P109 Thornhill	KPI	42,222,222	91%	100%	N/A	N/A	96%	100%	Minutes of site meetings Progress Report Close-out Report (Completion)	Director: Water and Sanitation
			1_17_16_P110	16. Percentage completion of Ntabasigogo Phase 3 Water Supply	P110 Ntabasigogo Phase 3 Water Supply	KPI	217,113	95%	100%	N/A	100%	N/A	N/A	Minutes of site meetings Close-out Report (Completion)	Director: Water and Sanitation
			1_17_17_P111	17. Percentage completion of Flagstaff Regional Supply Scheme Phase 3	P111 Flagstaff Regional Supply Scheme Phase 3	KPI	5,750,000	90%	100%	92%	95%	100%	N/A	Minutes of site meetings Progress Report Close-out Report (Completion)	Director: Water and Sanitation

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			1_17_18_P112	18. Percentage completion of Flagstaff Regional Supply Scheme Phase 2	P112 Flagstaff Regional Supply Scheme Phase 2	KPI	12,587,772	90%	100%	93%	95%	100%	N/A	Minutes of site meetings Progress Report Close-out Report (Completion)	Director: Water and Sanitation
			1_17_19_P121	19. Percentage completion of Ntontela / Tembukazi GWD	P121 Ntontela / Tembukazi GWD	KPI	5,000,000	0%	100%	N/A	10%	30%	100%	Pictorial Evidence Progress Report Close-out Report (Completion)	Director: Water and Sanitation
			1_17_20_P122	20. Percentage completion of Ndzondeni, Bumanzi and surroundings BD: REPLACE (Ward 28 GWD)	P122 Ndzondeni, Bumanzi and surroundings BD: REPLACE (Ward 28 GWD)	KPI	2,500,000	0%	100%	N/A	15%	25%	100%	Pictorial Evidence Progress Report Close-out Report (Completion)	Director: Water and Sanitation
			1_17_21_P123	21. Percentage completion of KSD Ward 26 WS	P123 KSD Ward 26 WS	KPI	10,000,000	0%	100%	N/A	10%	25%	100%	Pictorial Evidence Progress Report Close-out Report (Completion)	Director: Water and Sanitation
			1_17_22_P124	22. Percentage completion of Xurana and surrounds villages BD: REPLACE (Qunu Emergency Water Supply)	P124 Xurana and surrounds villages BD: REPLACE (Qunu Emergency Water Supply)	KPI	2,500,000	0%	100%	N/A	10%	35%	100%	Pictorial Evidence Progress Report Close-out Report (Completion)	Director: Water and Sanitation
			1_17_23_P125	23. Percentage completion of Upgrade the existing water supply at the Mqhekezweni village	P125 Upgrade the existing water supply at the Mqhekezweni village	KPI	20,000,000	0%	100%	N/A	15%	25%	100%	Pictorial Evidence Progress Report Close-out Report (Completion)	Director: Water and Sanitation
			1_17_24_P126	24. Percentage completion of Spring protection and cart water to villages in ward 1	P126 Spring protection in ward 1	KPI	10,000,000	0%	100%	N/A	10%	25%	100%	Pictorial Evidence Progress Report Close-out Report (Completion)	Director: Water and Sanitation
			1_17_25_P127	25. Percentage completion of Borehole development in Wards 6,14,15,17,19 & 28	P127 Borehole development in Wards 6,14,15,17,19 & 28	KPI	5,000,000	0%	100%	N/A	10%	25%	100%	Pictorial Evidence Progress Report Close-out Report (Completion)	Director: Water and Sanitation



KEY PERFORMANCE AREA (KPA) 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE (40%)

Goal(s): To promote integrated sustainable community livelihoods

Goal(s): To provide conducive, adequate and accessible infrastructure

Goal(s): By 2022 our district should have provided water and sanitation to every village/community

Dept	Priority Area	Strategic Objective	Indicator Code	Indicator	Project	Indicator Type	Budget Allocation 17/18 R	Baseline	Annual Target 2017/2018	Q1	Q2	Q3	Q4	Means of Verification	Custodian
			1_17_26_P128	26. Percentage completion of Mcobothini, Sidakwini and surrounds BD: REPLACE (Borehole Development in Ward 14 (32) Manzimahle)	P128 Mcobothini, Sidakwini and surrounds BD: REPLACE (Borehole Development in Ward 14 (32) Manzimahle)	KPI	2,500,000	0%	100%	N/A	10%	25%	100%	Pictorial Evidence Progress Report Close-out Report (Completion)	Director: Water and Sanitation
			1_17_27_P129	27. Percentage completion of Borehole development within PSJ Wards 3 and 7	P129 Borehole development within PSJ Wards 3 and 7	KPI	14,500,000	0%	100%	N/A	20%	40%	100%	Pictorial Evidence Progress Report Close-out Report (Completion)	Director: Water and Sanitation
			1_17_28_P130	28. Percentage completion of Borehole development within PSJ Wards 9 and 16	P130 Borehole development within PSJ Wards 9 and 16	KPI	10,000,000	0%	100%	N/A	10%	40%	100%	Pictorial Evidence Progress Report Close-out Report (Completion)	Director: Water and Sanitation
			1_17_29_P131	29. Percentage completion of Tholeni Spring protection	P131 Tholeni Spring protection	KPI	10,000,000	0%	100%	N/A	10%	30%	100%	Pictorial Evidence Progress Report Close-out Report (Completion)	Director: Water and Sanitation
			1_17_30_P132	30. Percentage completion of Bhakaneni and surrounds within Mhlontlo Ward 1 and 3 Borehole development	P132 Bhakaneni and surrounds within Mhlontlo Ward 1 and 3 Borehole development	KPI	2,500,000	0%	100%	N/A	N/A	N/A	100%	Pictorial Evidence Progress Report Close-out Report (Completion)	Director: Water and Sanitation
			1_17_31_P133	31. Percentage completion of Debeza, Lwandlana and surrounds within Ward 1 and 3 Borehole development	P133 Debeza, Lwandlana and surrounds within Ward 1 and 3 Borehole development	KPI	10,000,000	0%	100%	N/A	10%	30%	100%	Pictorial Evidence Progress Report Close-out Report (Completion)	Director: Water and Sanitation
			1_17_32_P134	32. Percentage completion of Mvezo and Surrounds Water Supply	P134 Mvezo and Surrounds Water Supply	KPI	5,000,000	0%	100%	N/A	10%	30%	100%	Pictorial Evidence Progress Report Close-out Report (Completion)	Director: Water and Sanitation
			1_17_33_P135	33. Percentage completion of Lower Tyholo and Surrounds Water Supply	P135 Lower Tyholo and Surrounds Water Supply	KPI	5,000,000	0%	100%	N/A	10%	30%	100%	Pictorial Evidence Progress Report Close-out Report (Completion)	Director: Water and Sanitation

KEY PERFORMANCE AREA (KPA) 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE (40%)

Goal(s): To promote integrated sustainable community livelihoods

Goal(s): To provide conducive, adequate and accessible infrastructure

Goal(s): By 2022 our district should have provided water and sanitation to every village/community

Dept	Priority Area	Strategic Objective	Indicator Code	Indicator	Project	Indicator Type	Budget Allocation 17/18 R	Baseline	Annual Target 2017/2018	Q1	Q2	Q3	Q4	Means of Verification	Custodian
			1_17_34_P136	34. Percentage completion of Qhanqu (Mdeni and Surrounds) water supply	P136 Qhanqu (Mdeni and Surrounds) water supply	KPI	5,000,000	0%	100%	N/A	10%	35%	100%	Pictorial Evidence Progress Report Close-out Report (Completion)	Director: Water and Sanitation
	Quality of Water & Sanitation Services	18. To provide sanitation services to the community of O.R Tambo District by 2022	1_18_1_P044	1. Number of Ventilated Improved Pit (VIP) toilets provided	P044 Eradication of sanitation backlog	KPI	72,142,947	16000	7200	2300	N/A	2450	2450	Signed Quarterly Report by Director; Beneficiary List Happy Letters	Director: Water and Sanitation
			1_18_2_P045	2. Number of public toilet facilities constructed	P045 Construction of ablution facilities	KPI	2,467,500	New Indicator	4	1	1	1	1	Signed Progress Report (with annexures) Completion Report	Director: Water and Sanitation
			1_18_3_P046	3. Percentage completion of bulk sewer projects (Phase 2) - Flagstaff	P046 Flagstaff Bulk Sewer	KPI	15,500,000	40%	100%	60%	70%	85%	100%	Signed Progress Report by Director; Close-out Report (2018/2019)	Director: Water and Sanitation
			1_18_4_P047	4. Number of cubic meters of sludge removed	P047 VIP Sludge Management	KPI	10,000,000	New Indicator	6000	1500	1500	1500	1500	Report on the volumes of sludge removed Happy Letters	Director: Water and Sanitation
			1_18_5_P048	5. Percentage completion of Tsolo Waste Water Treatment Works (including Tsolo junction development)	P048 Tsolo Waste Water Treatment Works	KPI	24,000,000	15%	100%	40%	60%	80%	100%	Signed Progress Report by Director; Close-out Report (Completion)	Director: Water and Sanitation
			1_18_6_P049	6. Percentage completion of Tsolo WWTW and raw water pump station (Phase Two)	P049 Tsolo WWTW and raw water pump station (Phase Two)	KPI	45,063,829	25%	100%	45%	65%	85%	100%	Signed Progress Report by Director; Close-out Report (Completion)	Director: Water and Sanitation
			1_18_7_P050	7. Percentage completion of Libode Sewers into Waterborne System	P050 Libode Sewers into Waterborne System	KPI	19,138,857	0%	65%	5%	25%	45%	65%	Signed Progress Report by Director; Close-out Report (Completion)	Director: Water and Sanitation
			1_18_8_P051	8. Percentage completion of Mqanduli Bulk Sewer	P051 Mqanduli Bulk Sewer	KPI	7,670,427	85%	100%	100%	N/A	N/A	N/A	Signed Progress Report by Director; Close-out Report (Completion)	Director: Water and Sanitation

**KEY PERFORMANCE AREA (KPA) 1: BASIC SERVICE DELIVERY AND INFRASTRUCTURE (40%)**

Goal(s): To promote integrated sustainable community livelihoods

Goal(s): To provide conducive, adequate and accessible infrastructure

Goal(s): By 2022 our district should have provided water and sanitation to every village/community

Dept	Priority Area	Strategic Objective	Indicator Code	Indicator	Project	Indicator Type	Budget Allocation 17/18 R	Baseline	Annual Target 2017/2018	Q1	Q2	Q3	Q4	Means of Verification	Custodian
			1_18_9_P113	9. Percentage completion of Northern outfall sewers (Bulk waterborne sanitation infrastructure to cover Mthatha West)	P113 Northern outfall sewers	KPI	6,066,401	98%	100%	N/A	N/A	N/A	100%	Minutes of site meetings Progress Report Close-out Report (Completion)	Director: Water and Sanitation
			1_18_10_P114	10. Percentage completion of Lusikisiki Waste Water Treatment works	P114 Lusikisiki Waste Water Treatment works	KPI	9,780,126	95%	100%	100%	N/A	N/A	N/A	Minutes of site meetings Close-out Report (Completion)	Director: Water and Sanitation
	Reduction of Water Losses	19. To reduce water losses up to 20% by 2022	1_19_1_P052	1. Percentage reduction in year-to-year water losses in line with Water Affairs acceptable standards	P052 Water Losses	KPI	20,000,000	27%	26%	26%	26%	26%	26%	Signed Monthly Reports by Director	Director: Water and Sanitation
	Improve Effectiveness of Call Centre (customer care centre)	20. To improve response time to complaints raised at the call centre	1_20_1_P053	1. Average response time to complaints raised at the call centre	P053 Call Centre Management	KPI	0	New Indicator	8hours	8hours	8hours	8hours	8hours	Complaints register Signed Quarterly Report by Director (with annexures)	Director: Water and Sanitation

KEY PERFORMANCE AREA (KPA) 2: LOCAL ECONOMIC DEVELOPMENT (10%)

Goal(s): To promote rapid and sustainable economic growth within the limits of available natural resources

Dept	Priority Area	Strategic Objective	Indicator Code	Indicator	Project	Indicator Type	Budget Allocation 17/18 R	Baseline	Annual Target 2017/2018	Q1	Q2	Q3	Q4	Means of Verification	Custodian
Human Settlements	Capacitation of Youth and Emerging Contractors	1. To train 125 emerging Previously Disadvantaged Individuals (Youth and Emerging Contractors) by 2022	2_1_1_P054	1. Number of emerging contractors trained (Previously Disadvantaged Individuals)	P054 NHBRC Community Capacity Building	KPI	310,000	20	25	10	5	5	5	Signed Reports by Director (with annexures) and Certificates	Director: Human Settlements
Rural Economic and Development Planning	Rural Development (spatial planning of the region)	2. To assist all municipalities in the district to be SPLUMA compliant by 2018/2019	2_2_1_P055	1. Number of Economic Development and Spatial Planning Strategies and Frameworks compliant with SPLUMA developed	P055 Spatial Development Frameworks	KPI	1,900,000	New Indicator	5	N/A	3	1	1	Proof of Submission to Council for Adoption, Assessment Reports from COGTA	Director: REDP
	Green Economy	3. To establish a fully functional value chain recycling programme by 2022	2_3_1_P056	1. Number of new jobs created (direct/indirect) in Regional Recycling	P056 Regional Recycling	KPI	3,000,000	New Indicator	220	55	55	55	55	Database of jobs created Signed Reports by Director to the Project Steering Committee	Director: REDP
	Environmental and Waste Management	4. To improve air quality in the district by 2022	2_4_1_P057	1. Number of Environmental Management planning projects implemented	P057 Environmental Management	KPI	1,425,500	New Indicator	4	N/A	2	N/A	2	Air Quality Implementation Management Plan; Signed Project Report on Implemented Project Proposed Projects list	Director: REDP
	Tourism Development and Marketing	5. To promote tourism in the District	2_5_1_P058	1. Number of tourism related initiatives supported	P058 Tourism Education and Awareness	KPI	829,500	New Indicator	10	5	4	N/A	1	Signed Event Evaluation Reports by Director (with Annexures)	Director: REDP
	Economic Infrastructure Development	6. To boost agriculture contribution and improve food security in the District by 2022	2_6_1_P059	1. Number of Agri-Park facilities and Value chain programs supported through sector coordination.	P059 Agri-Parks & Agro-Processing	KPI	15,500,000	3	3	N/A	N/A	2	1	Signed Agri-Park Reports by Director (with annexures)	Director: REDP
			2_6_2_P060	2. Number of Rural Agro-Industrial Programs developed & implemented	P060RAFI (Rural Agro-industrialisation Finance Initiative) Implementation	KPI	9,500,000	New Indicator	1	N/A	N/A	N/A	1	Business Plans; Signed Report on Hydroponic tunnels; Signed Report on Rural Agro-Industrial Programs developed and implemented	Director: REDP

KEY PERFORMANCE AREA (KPA) 2: LOCAL ECONOMIC DEVELOPMENT (10%)

Goal(s): To promote rapid and sustainable economic growth within the limits of available natural resources

Dept	Priority Area	Strategic Objective	Indicator Code	Indicator	Project	Indicator Type	Budget Allocation 17/18 R	Baseline	Annual Target 2017/2018	Q1	Q2	Q3	Q4	Means of Verification	Custodian
	Blue Economy	7. To provide support to entrepreneurs, create employment opportunities and boost investment to grow the district economy by 2022	2_7_1_P061	1. Number of capacity building programmes for Aquaculture enterprises conducted	P061 Aquaculture Capacity Building	KPI	367,000	1	1	N/A	N/A	1	N/A	Signed Training Report by Director (with Annexures)	Director: REDP
	Enterprise and Cooperatives Development		2_7_2_P062	2. Number of programmes implemented for Informal trade, Enterprises, Cooperatives and SMME's	P062 Informal Trade, Enterprises, Cooperatives and SMME's	KPI	800,000	4	4	N/A	1	2	1	Detailed feasibility study, business plan, Signed Report by Director on programmes (with annexures)	Director: REDP
	Forestry Development, Afforestation and Processing		2_7_3_P063	3. Number of Incubatees supported	P063 Forestry Incubation	KPI	850,000	10	10	N/A	N/A	10	N/A	Incubation Certificates, Signed Quarter Report (with annexures) & Completion Report	Director: REDP
	Enterprise and Cooperatives Development		2_7_4_P064	4. Number of Cooperatives supported	P064 Enterprise, Cooperatives and SMME's support	KPI	12,000,000	10	30	N/A	9	9	12	CIPC document, Proof of CIPC Registration, Needs analysis Report, Signed Reports on Support provided by Director (with annexures)	Director: REDP
			2_7_5_P065	5. Number of jobs created through municipality's local, economic development initiatives including Expanded Public Works Programme	P065 Employment Creation	NKPI	8,623,650	867	250	50	75	50	75	Signed Contracts, Signed Reports by Director (with annexures)	Director: REDP
			2_7_6_P066	7. Number of sector strategies developed and submitted to Council	P066 Sector strategies development	KPI	1,340,000	New Indicator	4	N/A	N/A	N/A	4	Proof of submission to Council Enterprise Strategies	Director: REDP
	Trade and Investment		2_7_7_P067	7. Number of trade and investment, SMME brochures developed	P067 Trade and investment, SMME brochures	KPI	250,000	New Indicator	2	N/A	N/A	2	N/A	Trade and investment brochure SMME brochure	Director: REDP

KEY PERFORMANCE AREA (KPA) 3: FINANCIAL VIABILITY AND MANAGEMENT (15%)

Goal(s): To manage the financial viability of the OR Tambo District Municipality through sound management and good governance

Dept	Priority Area	Strategic Objective	Indicator Code	Indicator	Project	Indicator Type	Budget Allocation 17/18 R	Baseline	Annual Target 2017/2018	Q1	Q2	Q3	Q4	Means of Verification	Custodian	
Budget & Treasury Office	Revenue Management	1. To effectively and efficiently manage and grow the district municipality's revenue through a mix of revenue management, enhancement and protection strategies by 2022	3_1_1_P068	1. Net debtors days	P068 Net debtors days	NKPI	0	157 Days	30 Days	30 Days	30 Days	30 Days	30 Days	Bank Statements / Debtors Age Analysis	Chief Financial Officer	
			3_1_2_P069	2. Debt coverage	P069 Debt coverage	NKPI	0	0%	45%	45%	45%	45%	45%	Debtors Age Analysis	Chief Financial Officer	
			3_1_3_P070	3. Cost coverage	P070 Cost coverage	NKPI	0	1 - 4 Months	1 - 3 Months	1 - 3 Months	1 - 3 Months	1 - 3 Months	1 - 3 Months	Bank Statements / Debtors Aged Analysis	Chief Financial Officer	
			3_1_4_P071	4. Percentage increase in district municipal billing	P071 Revenue	KPI	0	New Indicator	9%	9%	9%	9%	9%	Billing Reports/Section 52d	Chief Financial Officer	
			3_1_5_P072	5. Amount of future cash invested in high-earning investments	P072 Cash Investment	KPI	0	R22 Million	R25 Million	R6.25 Million	R6.25 Million	R6.25 Million	R6.25 Million	Bank statements / Investments reconciliations	Chief Financial Officer	
	Expenditure Management	2. To improve the internal control environment and enhance efficiencies in expenditure management by 2019	3_2_1_P073	1. The percentage of a municipality's capital budget spent on capital projects identified for a particular financial year in terms of the municipality's integrated developmental plan	P073 Capital Budget	NKPI	0	100%	100%	100%	100%	100%	100%	100%	Processed Payment Recons / Section 52d Report	Chief Financial Officer
			3_2_2_P074	2. Percentage of payments processed within 30 days of receipt of valid invoice	P074 Payments	KPI	0	New Indicator	100%	100%	100%	100%	100%	100%	30 day formulae (circular 71), Signed Quarterly Report by Director & Audit Report	Chief Financial Officer
	mSCOA Implementation	3. To achieve mSCOA compliance by the district municipality in line with the National Treasury Regulations and Guidelines by 2018/2019	3_3_1_P075	1. Percentage implementation of mSCOA Implementation Plan	P075 mSCOA	KPI	2,000,000	New Indicator	100%	100%	100%	100%	100%	mSCOA Implementation Plan mSCOA reports	Chief Financial Officer	

KEY PERFORMANCE AREA (KPA) 3: FINANCIAL VIABILITY AND MANAGEMENT (15%)

Goal(s): To manage the financial viability of the OR Tambo District Municipality through sound management and good governance

Dept	Priority Area	Strategic Objective	Indicator Code	Indicator	Project	Indicator Type	Budget Allocation 17/18 R	Baseline	Annual Target 2017/2018	Q1	Q2	Q3	Q4	Means of Verification	Custodian
	Credible Annual Financial Statements	4. To submit accurate and complete Annual Financial Statements to the Auditor General by 31 August on an annual basis	3_4_1_P076	1. Number of Annual Financial Statements submitted to Auditor General by 31 August	P076 Annual Financial Statements	KPI	13,000,000	1	1	1	N/A	N/A	N/A	Annual Financial Statements and correspondence; Proof of receipt by National Treasury and Auditor General	Chief Financial Officer
	Supply Chain Management	5. To ensure the effective implementation of demand management, acquisition management, contract management, supplier performance management and SCM risk management by 2022	3_5_1_P077	1. Percentage of budget classified as irregular expenditure	P077 Irregular Expenditure	KPI		New Indicator	0%	N/A	N/A	N/A	0%	Auditor General Report	Municipal Manager
			3_5_2_P078	2. Percentage of bids processed within 90 days after closing date	P078 Supply Chain Management	KPI		New Indicator	100%	100%	100%	100%	100%	SCM Reports	Chief Financial Officer
	Budget management	6. To ensure that the annual budget planning and preparation is sustainable, credible, funded and mSCOA compliant	3_6_1_P079	1. Number of mSCOA compliant Budgets submitted to National Treasury by stipulated deadline date	P079 mSCOA compliant Budget	KPI		New Indicator	2	N/A	N/A	1	1	Budget Proof of Receipt by National Treasury and Auditor General	Chief Financial Officer

KEY PERFORMANCE AREA (KPA 4): GOOD GOVERNANCE AND PUBLIC PARTICIPATION (15%)

Goal(s): To build a coherent district that is responsive, accountable and promotes clean governance

Dept	Priority Area	Strategic Objective	Indicator Code	Indicator	Project	Indicator Type	Budget Allocation 17/18 R	Baseline	Annual Target 2017/2018	Q1	Q2	Q3	Q4	Means of Verification	Custodian
Executive Mayoral Services	Public Participation	1. To instil good governance and strengthen public participation through effective communication between Municipalities and communities by 2022	4_1_1_P080	1. Number of Mayoral committee meetings held	P080 Section 80 Committee Meetings	KPI	735,000	12	12	3	3	3	3	Attendance Register Minutes of meetings and record of MAYCO resolutions	Director: Executive Mayoral Office
			4_1_2_P081	2. Number of Sector focused and Mayoral Imbizo's held	P081 Sector focused and Mayoral Imbizo	KPI	2,820,000	16	16	4	4	4	4	Signed Narrative Quarterly Reports, Signed Sectoral Engagement Report/Mayoral Imbizo Report	Chief of Staff
			4_1_3_P082	3. Number of Ambassador development initiatives conducted	P082 O.R Tambo Ambassador Development Initiatives	KPI	315,000	New Indicator	2	1	1	N/A	N/A	Programme narrative quarterly and annual reports and attendance registers	Chief of Staff
Legislative Services	Municipal Oversight Policy and research	2. To instil good governance in all municipal operations and strengthen relations with stakeholders by 2022	4_2_1_P83	1. Number of Municipal Oversight Model (MOM) imperatives (Annual Reports, Budget, Quarterly Reports and FIS) assessed	P083 Municipal Oversight Model	KPI	1,000,000	28	32	8	8	8	8	Portfolio Oversight Reports (in line with MOM)	Director: Legislative Services
	Compliance with Legislation		4_2_2	2. Number of Ordinary and Open Council meetings held	N/A	KPI	3,000,000	6	6	2	2	1	1	Minutes of Council Meetings/Council Agendas	Director: Legislative Services
	Public Participation		4_2_3	3. Percentage of ward committees assessed	N/A	KPI	0	100%	100%	100%	100%	100%	100%	Ward Committee Assessment Reports	Director: Legislative Services
	Political Stability		4_2_4	4. Number of Whippy imperatives supported	N/A	KPI	3,000,000	New Indicator	16	16	16	16	16	Notices	Director: Legislative Services
Office of the Municipal Manager	Risk Management and Fraud Prevention		4_2_5_P084	5. Number of risk assessments conducted	P084 Implementation of Risk Strategy	KPI	277,000	1	4	1	1	1	1	Risk Report Attendance Register Minutes of Risk and Compliance Committee	Director: Office of the MM
			4_2_6_P085	6. Number of District Fraud hotlines established	P085 District Fraud Hotline	KPI	590,500	New Indicator	1	N/A	N/A	1	N/A	Council Resolution on approval of the establishment Launch of the District Fraud Hotline Fraud hotline Report	Director: Office of the MM



KEY PERFORMANCE AREA (KPA 4): GOOD GOVERNANCE AND PUBLIC PARTICIPATION (15%)

Goal(s): To build a coherent district that is responsive, accountable and promotes clean governance

Dept	Priority Area	Strategic Objective	Indicator Code	Indicator	Project	Indicator Type	Budget Allocation 17/18 R	Baseline	Annual Target 2017/2018	Q1	Q2	Q3	Q4	Means of Verification	Custodian
	Compliance with Legislation		4_2_7_P086	7. Audit Opinion on Compliance (Laws & Regulations)	P086 Audit Opinion on compliance (Laws & Regulations)	KPI	0	Qualified	Unqualified	N/A	N/A	Unqualified	N/A	AG Report	Municipal Manager
	Inter-governmental Relations		4_2_8_P087	8. Number of Inter-Governmental Relations (IGR) partnerships formed	P087 IGR Partnerships	KPI	1,552,500	New Indicator	2	N/A	1	N/A	1	Signed Partnership Agreements	Director: Office of the MM
			4_2_9	9. Number of quarterly reports submitted to Council on functionality of IGR	N/A	KPI		New Indicator	4	1	1	1	1	War rooms quarterly report	Director: Office of the MM
	Communications	3. To ensure effective, well-coordinated and integrated district wide communication by 2022	4_3_1_P088	1. Number of quarterly communication Initiatives implemented	P088 Communication Initiatives	KPI	8,925,000	8	16	4	4	4	4	Summative quarterly performance reports	Director: Office of the MM
	Performance Management, Monitoring and Evaluation	4. To ensure a district wide coordination of implementation, monitoring and evaluation of the IDP	4_4_1_P089	1. Number of municipal institutional performance reports submitted to Council	P089 Institutional Performance	KPI	1,260,000	6	6	1	1	3	1	Proof of submission to AG, Signed Performance Reports & Council Notice	Director: Office of the MM
			4_4_2_P090	2. Number of material findings raised by the Auditor General on the Audit of Performance Information	P090 Audit Opinion on Pre-determined objectives	KPI	7,262,500	2	0	N/A	N/A	0	N/A	AG Report	Director: Office of the MM
	Planning		4_4_3_P091	3. Number of mSCOA compliant IDP's adopted by council	P091 mSCOA compliant IDP	KPI		1	1	N/A	N/A	N/A	1	mSCOA Compliant IDP Council Resolution	Director: Office of the MM
			4_4_4_P092	4. Number of Service Delivery Budget and Implementation Plans approved by the Mayor	P092 Service Delivery Budget and Implementation Plan	KPI		1	1	N/A	N/A	N/A	1	SDBIP endorsed by the Mayor	Director: Office of the MM

KEY PERFORMANCE AREA (KPA 4): GOOD GOVERNANCE AND PUBLIC PARTICIPATION (15%)

Goal(s): To build a coherent district that is responsive, accountable and promotes clean governance

Dept	Priority Area	Strategic Objective	Indicator Code	Indicator	Project	Indicator Type	Budget Allocation 17/18 R	Baseline	Annual Target 2017/2018	Q1	Q2	Q3	Q4	Means of Verification	Custodian
			4_4_5_P115	5. Number of District Development Plan (DDP) vision 2030 initiatives conducted	P115 District Development Plan Initiatives	KPI	0	New Indicator	4	1	1	1	1	Report on DDP initiatives	Director: Office of the MM
	Legal Services	5. To ensure compliance with legislation, policies, regulations and to minimise exposure to avoidable litigations by 2022	4_5_1_P093	1. Percentage reduction in litigation cases	P093 Litigations	KPI	5,200,000	New Indicator	25%	N/A	N/A	N/A	25%	Litigations Report	Director: Office of the MM
	Internal Auditing	6. To obtain a clean audit opinion by 2018/19	4_6_1_P094	1. Audit Opinion	P094 Audit Opinion	KPI	0	Qualified	Unqualified	N/A	N/A	Unqualified	N/A	AG Report	Municipal Manager
4_6_2_P095			2. Number of follow-up quarterly reports on Internal Audit, Audit Committee and Auditor-General issues submitted to the Audit Committee	P095 Follow-up audit	KPI	0	New Indicator	4	1	1	1	1	Follow-up quarterly report on Internal Audit, Audit Committee and Auditor-General issues	Director: Internal Audit	
4_6_3_P116			3. Number of Audit Committee meetings held	P116 Audit Committee	KPI	0	4	4	1	1	1	1	Minutes of meetings Attendance Registers Reports submitted to Council after each quarterly meeting	Director: Internal Audit	
4_6_4_P117			4. Number of organisations provided with Internal Audit support	P117 Internal Audit Support	KPI	0	5	4	4	4	4	4	Audit Committee Reports Council minutes	Director: Internal Audit	
4_6_5_P118			5. Number of risk-based internal audit plan approved by the Audit Committee	P118 Risk Based Internal Audit Plan	KPI	0	1	1	N/A	N/A	N/A	1	Audit Committee minutes Risk-Based Internal Audit Plan	Director: Internal Audit	
4_6_6_P119			6. Number of MPAC technical support reports provided	P119 Technical Support MPAC	KPI	0	New Indicator	4	1	1	1	1	Attendance Registers	Director: Internal Audit	

**KEY PERFORMANCE AREA (KPA) 5: MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT (20%)**

**Goal(s): To develop, transform and capacitate the OR Tambo District Municipality and its local municipalities to ensure effective and efficient resource utilisation making it capable of delivering its mandate.**

Dept	Priority Area	Strategic Objective	Indicator Code	Indicator	Project	Indicator Type	Budget Allocation 17/18 R	Baseline	Annual Target 2017/2018	Q1	Q2	Q3	Q4	Means of Verification	Custodian	
Corporate Services	Recruitment and Selection	1. To effectively and efficiently recruit and retain competent Human Capital by 2022	5_1_1_P096	1. Average number of days taken to fill posts	P096 Recruitment and Selection	KPI	1,155,000	New Indicator	90 days	90 days	90 days	90 days	90 days	Copy of Adverts Appointment Letters	Director Corporate Services	
	Human Resource Development	2. To ensure a well trained, motivated and professional workforce by 2022	5_2_1_P097	1. Percentage spent of the WSP budget	P097 Workplace skills Plan	NKPI (Proxy)	12,427,500	100%	100%	20%	20%	30%	30%	Training Budget Report on training budget spent	Director Corporate Services	
	Employment Equity	3. To increase the number of people from employment equity target groups in the three highest levels of management	5_3_1_P098	1. Number of employment equity plans developed	P098 Employment Equity Plan	NKPI (Proxy)	0	New Indicator	1	N/A	N/A	N/A	1	Employment Equity Plan	Director Corporate Services	
	Employee Relations (Institutional)	4. To provide effective and efficient human resource and corporate administration support	5_4_1_P099	1. Percentage functionality of Local Labour Forum (LLF)	P099 Local Labour forum	KPI	157,500	New Indicator	100%	100%	100%	100%	100%	Minutes of the LLF Report on LLF Resolutions	Director Corporate Services	
	Records Management (Institutional )		5_4_2_P100	2. Number of Departments with updated records at the registry	P100 Record Management	KPI	2,808,500	0	4	1	1	1	1	File Inventories	Director Corporate Services	
	Employee Wellness (District Wide)		5_4_3_P101	3. Number of employee wellness programmes implemented	P101 Wellness Programmes	KPI	1,575,000	4	4	1	1	1	1	Wellness Programme Report	Director Corporate Services	
	Organisational Development (District Wide)		5_4_4_P102	4. Number of municipalities who have completed the Job Evaluation Process	P102 Job Evaluation	KPI	1,100,000	3	3	1	1	1	N/A	Signed JE Reports (with annexures)	Director Corporate Services	
	ICT Enhancement ( District Wide)		5_4_5_P103	5. Number of IT related Audit Findings resolved	P103 Information Communication and Technology Controls	KPI	0	New Indicator	6	N/A	N/A	6	N/A	Signed ICT Reports with logs	Director Corporate Services	
	Occupational Health and Safety		5_4_6_P104	6. Percentage of reported OHS Incidents investigated	P104 Occupational Health and safety	KPI	525,000	New Indicator	100%	100%	100%	100%	100%	100%	Signed OHS Reports by Director	Director Corporate Services



# **Component 3**

# **Detailed Capital Works Plans**



**Component 3.1**  
**Municipal Infrastructure**  
**Grant**

**MUNICIPAL INFRASTRUCTURE GRANT -2017-2018 PROJECT IMPLEMENTATION PLAN**

<b>MIS NUMBER</b>	<b>NATIONAL PROJECT NUMBER</b> <i>(MIG registration number as provided on the approval letter)</i>	<b>IDP PROJECT CODE</b>	<b>LOCAL MUNICIPALITY</b>	<b>WATER / SANITATION</b>	<b>PROJECT NAME</b>	<b>STATUS</b> <i>(registered, design and tender, construction)</i>	<b>TOTAL PROJECT COST</b> <i>(Rands)</i>	<b>MIG AMOUNT REGISTERED</b> <i>(Rands)</i>	<b>EXPENDITURE AS OF JUNE 2016</b>
237,604	W/EC/11254 /11/13	1_17_5_P 038	PSJ	Water	PSJ RWS Phase 4	Practical Completion		58,206,296.00	34,647,826.02
216,354	W/EC/12148 /13/15	1_17_9_P 042	PSJ	Water	Port St Johns Regional Water Supply Scheme Phase 5	Construction 40%	41,686,583.00	41,686,583.00	22,294,237.38
239,843	W/EC/12750 /16/20		NYANDENI	Water	Dumasi Regional Water Supply - Study	Preliminary Designs	1,000,000.00	1,000,000.00	-
203,351	Awaiting National		NYANDENI	Water	Ntsonyini - Ngqongweni Regional Water Supply (Phase 2 & 3)	Design	22,325,322.30	144,570,240.00	17,244,917.70
	Pre-DAC		NYANDENI	Water	Ntsonyini - Ngqongweni Regional Water Supply (Phase 2 & 3)	Design	22,325,322.30	970,117,805.34	-
224,289	Awaiting National	1_17_6_P 039	NYANDENI	Water	Ngqeleni & Libode Corridors	Construction	163,259,672.00	163,259,672.00	98,769,203.27
205,342	W/EC/12146 /11/15		MHLONTLO	Water	Sidwadweni Water Supply Phase 5 Remainder	Design	5,100,000.00	203,961,738.00	137,560,000.00
205755	Awaiting National	1_17_16_P110	MHLONTLO	Water	Ntabasigogo Phase 3 Water Supply	Construction 95%	217,112.89	6,821,139.91	6,604,027.02
215239	W/EC/12386 /12/14	1_17_8_P 041	MHLONTLO	Water	Magxamfu Water Supply Phase 2	Construction 80%	7,001,453.91	32,971,470.00	29,470,016.09

MIS NUMBER	NATIONAL PROJECT NUMBER (MIG registration number as provided on the approval letter)	IDP PROJECT CODE	LOCAL MUNICIPALITY	WATER / SANITATION	PROJECT NAME	STATUS (registered, design and tender, construction)	TOTAL PROJECT COST (Rands)	MIG AMOUNT REGISTERED (Rands)	EXPENDITURE AS OF JUNE 2016
240,258	Municipality		KSD	Water	Lukhwethu RWS	Preliminary Designs	1,000,000.00	1,000,000.00	-
262984	W/EC/13804 /17/20		KSD	Water	Extension of Upper Mhlahlane Master Plan	Detailed designs	224,775,681.00	224,775,681.00	-
262,911	W/EC/13805 /17/20		KSD	Water	Rosedale Extension to Libode Water Supply - village reticulation	Detailed designs	256,482,994.00	256,482,994.00	-
224,282	Awaiting National		KSD	Water	KSD PIP: Nqadu Corridor	Design	78,745,775.00	78,745,775.00	-
235,107	W/EC/10226 /11/14	1_17_4_P 037	KSD	Water	Coffee Bay Regional Water Supply scheme	Construction 95%	202,113,846.03	202,113,846.03	186,998,509.29
205,189	Awaiting National	1_17_7_P 040	KSD	Water	Upper Mhlahlane Water:Agumentation Scheme	construction 80%	149,008,412.00	149,008,412.00	137,008,412.00
224,437	Awaiting National	1_17_12_ P106	KSD	Water	Mqanduli Corridor (KSD Presidential Initiative : Mthatha Regional Water Supply – Thornhill to Mqanduli via Viedgesville)	Construction	296,442,203.00	296,442,203.00	222,367,663.00
224,270	W/EC/12751 /14/16		KSD	Water	KSD PIP: Mthatha Central and Airport Corridor	Construction	183,543,815.00	183,543,815.00	162,235,705.00
200,542	W/EC/8848/ 11/14	1_17_11_ P105	KSD	Water	Rosedale Extension to Libode Water Supply	Completion / Retention	146,750,062.00	146,750,062.00	144,000,000.00

<b>MIS NUMBER</b>	<b>NATIONAL PROJECT NUMBER</b> <i>(MIG registration number as provided on the approval letter)</i>	<b>IDP PROJECT CODE</b>	<b>LOCAL MUNICIPALITY</b>	<b>WATER / SANITATION</b>	<b>PROJECT NAME</b>	<b>STATUS</b> <i>(registered, design and tender, construction)</i>	<b>TOTAL PROJECT COST</b> <i>(Rands)</i>	<b>MIG AMOUNT REGISTERED</b> <i>(Rands)</i>	<b>EXPENDITURE AS OF JUNE 2016</b>
263426	W/EC/13807 /17/18		INGQUZA	water	Msikaba Regional Water Supply - Feasibility Study	Feasibility Study	5,318,682.48	5,318,682.48	-
263393	W/EC/13806 /17/18		INGQUZA	water	KwaNyathi Regional Bulk Water Supply - Feasibility Study	Feasibility Study	6,491,584.95	6,491,584.95	-
203177	W/EC/13041 /12/16	1_17_17_ P111	INGQUZA	Water	Flagstaff RWS 3	Construction 90%	81,560,391.00	81,560,391.00	72,500,000.00
237560	W/EC/10230 /11/12	1_17_18_ P112	INGQUZA	Water	Flagstaff Regional Water Supply Scheme Phase 2 (Contracts A - E) - Budget Maintenance	Construction	222,058,327.00	222,058,327.00	207,470,555.50



**OFF-SITE SANITATION**

<b>MIS NUMBER</b>	<b>NATIONAL PROJECT NUMBER</b> <i>(MIG registration number as provided on the approval letter)</i>	<b>IDP PROJECT CODE</b>	<b>LOCAL MUNICIPALITY</b>	<b>WATER / SANITATION</b>	<b>PROJECT NAME</b>	<b>STATUS</b> <i>(registered, design and tender, construction)</i>	<b>TOTAL PROJECT COST</b> <i>(Rands)</i>	<b>MIG AMOUNT REGISTERED</b> <i>(Rands)</i>	<b>EXPENDITURE AS OF JUNE 2016</b>
205,716	Municipality		PSJ	Waterborne Sanitation	Port St Johns Town Sewer	Detailed designs	6,000,000.00	21,712,744.00	502,883.00
204,539	S/EC/10394/11/14		NYANDENI	Sanitation	Upgrading of Libode Sewers into Waterborne System	Design & Tender	#REF!	51,273,712.00	1,203,119.00
263,443	S/EC/13808/15/18	1_18_6_P0 49	MHLONTLO	Waterborne Sanitation	Tsolo Waste Water Treatment Works (Phase 2 - Construction of WWTW and bulk conveyance infrastructure)	Construction 12%	82,381,421.00	82,381,421.00	42,155,418.80
213,287	Awaiting National	1_18_5_P0 48	MHLONTLO	Waterborne Sanitation	Tsolo Waste Water Treatment Works (including Tsolo Junction development)	Construction 37%	70,227,660.00	70,227,660.00	
198,778	S/EC/8581/08/13		MHLONTLO	Waterborne Sanitation	Tsolo Sewerage Treatment Works (Phase 1 - Grid Inlet works etc)	Completion / Retention	29,655,776.00	29,655,776.00	12,780,000.00

MIS NUMBER	NATIONAL PROJECT NUMBER (MIG registration number as provided on the approval letter)	IDP PROJECT CODE	LOCAL MUNICIPALITY	WATER / SANITATION	PROJECT NAME	STATUS (registered, design and tender, construction)	TOTAL PROJECT COST (Rands)	MIG AMOUNT REGISTERED (Rands)	EXPENDITURE AS OF JUNE 2016
227,738	Awaiting National	1_18_9_P1 13	KSD	Waterborne Sanitation	Bulk Waste Water (Sanitation) Infrastructure requirements in support of Mthatha Presidential Intervention.	Construction	183,543,815.00	183,543,815.00	102,774,878.00
212,798	MIG/EC/337 2/09/B	1_18_8_P0 51	KSD	Waterborne Sanitation	Mqanduli Bulk Sewer	Construction/ completion	25,704,265.00	25,704,265.00	23,712,281.39
232,949	S/EC/13042/ 15/19		INGQUZA	Sanitation	Lusikisiki Sewers & Waste Water Treatment Works Phase 2	Detailed designs	22,450,000.00	136,760,000.00	-
216,547	S/EC/12384/ 13/20	1_18_3_P0 46	INGQUZA	Sanitation	Extension of Flagstaff Eradication of Bucket System Phase 2	Construction 40%	17,500,000.00	69,349,748.00	32,091,218.78
172945	S/EC/6705/0 8/11	1_18_10_P 114	INGQUZA	Sanitation	Lusikisiki Sewers & Waste Water Treatment Works	Construction 95%	6,110,125.76	89,670,125.76	79,890,000.00

**ON-SITE SANITATION**

<b>MIS NUMBER</b>	<b>NATIONAL PROJECT NUMBER</b> <i>(MIG registration number as provided on the approval letter)</i>	<b>IDP PROJECT CODE</b>	<b>LOCAL MUNICIPALITY</b>	<b>WATER / SANITATION</b>	<b>PROJECT NAME</b>	<b>STATUS</b> <i>(registered, design and tender, construction)</i>	<b>TOTAL PROJECT COST</b> <i>(Rands)</i>	<b>MIG AMOUNT REGISTERED</b> <i>(Rands)</i>	<b>EXPENDITURE AS OF JUNE 2016</b>
238,096	S/EC/11548/15/16	1_18_1_P044	PSJ	Sanitation	PSJ Ward 11 Sanitation	Construction	16,400,000.00		
238,096	S/EC/11548/15/16	1_18_1_P044	PSJ	Sanitation	Port St Johns Ward 11 Sanitation	Construction	3,567,030.08	20,862,756.00	17,295,725.92
236,595	S/EC/11547/15/18	1_18_1_P044	PSJ	Sanitation	Port St Johns Ward 7 Sanitation	Completion / Retention	20,582,175.60	20,582,175.60	17,450,000.00
236,026	S/EC/11549/14/16	1_18_1_P044	PSJ	Sanitation	Port St Johns Ward 3 Sanitation	Construction 98%	2,000,000.00	26,446,604.00	FALSE
236,026	S/EC/11549/14/16	1_18_1_P044	PSJ	Sanitation	Port St Johns Ward 3 Sanitation	Practical Completion 98%	3,980,000.00	26,445,689.00	22,465,689.00
235,882	S/EC/11546/15/16	1_18_1_P044	PSJ	Sanitation	Port St Johns Ward 2 Sanitation	Completion / Retention	900,000.00	15,789,162.73	11,376,552.93
232,539	S/EC/12390/14/17	1_18_1_P044	PSJ	Sanitation	Port St Johns Ward 1 Sanitation	Construction 85%	1,000,000.00	17,712,292.00	1,304,757.00
230,384	S/EC/12389/14/17	1_18_1_P044	PSJ	Sanitation	Port St Johns Ward 5 Sanitation	Construction 70%	1,000,000.00	21,846,499.00	14,928,161.06
238,094	S/EC/11554/15/16	1_18_1_P044	NYANDENI	Sanitation	Nyandeni Ward 19 Sanitation	Construction	778,440.50	7,784,405.00	6,487,002.11
262,849	EC2016074	1_18_1_P044	NYANDENI	Sanitation	Nyandeni Ward 2 Sanitation	Tender		13,854,010.00	
262,878	EC2016075	1_18_1_P044	NYANDENI	Sanitation	Nyandeni Ward 4 Sanitation	Tender		7,547,193.00	
213,658	EC2013218	1_18_1_P044	NYANDENI	Sanitation	Nyandeni Ward 17 Sanitation	Construction 75%		22,266,520.36	

<b>MIS NUMBER</b>	<b>NATIONAL PROJECT NUMBER</b> <i>(MIG registration number as provided on the approval letter)</i>	<b>IDP PROJECT CODE</b>	<b>LOCAL MUNICIPALITY</b>	<b>WATER / SANITATION</b>	<b>PROJECT NAME</b>	<b>STATUS</b> <i>(registered, design and tender, construction)</i>	<b>TOTAL PROJECT COST</b> <i>(Rands)</i>	<b>MIG AMOUNT REGISTERED</b> <i>(Rands)</i>	<b>EXPENDITURE AS OF JUNE 2016</b>
215679	Awaiting National	1_18_1_P0 44	MHLONTLO	Sanitation	Mhlontlo ward 2 Sanitation	Tender	5,308,321.64	6,395,645.00	1,087,323.36
243,725	S/EC/12754/16/17	1_18_1_P0 44	INGQUZA	Sanitation	Ingquza Hill Ward 19 Sanitation	Tender	4,195,724.90	15,988,865.00	11,793,140.10
239,704	Municipality	1_18_1_P0 44	INGQUZA	Sanitation	Ingquza Hill Ward 22 Sanitation	Construction	2,146,864.00	2,146,864.00	
238,090	S/EC/11553/15/18	1_18_1_P0 44	INGQUZA	Sanitation	Ingquza Hill Ward 3 Sanitation	Construction	9,000,000.00	10,443,659.70	5,313,067.87
232,517	S/EC/12388/14/16	1_18_1_P0 44	INGQUZA	Sanitation	Ingquza Hill Ward 14 Sanitation	Construction	2,100,000.00		



**Component 3.2**  
**Regional Bulk Infrastructure**  
**Grant**

National Project Number (RBIG Registration Number As Provided On The Approval Letter)	Project Number	Water / Sanitation	Project Name	Status (Registered, Design And Tender, Construction)	GRAND TOTAL R
EC 2014 016	1_17_15_P109	Water	KSD PIP: Thornhill	Construction	1,500,000
				Construction	2,000,000
				<b>Sub-total</b>	<b>3,500,000</b>
	1_17_12_P106	Water	KSD PIP: Mqanduli Corridor	Construction	200,000
				Construction	3,000,000
				Construction	800,000
				<b>Sub-total</b>	<b>4,000,000</b>
	1_17_11_P105	Water	KSD PIP: Mthatha South	Construction	<b>2,000,000</b>
				Construction	25,251,906
	1_17_11_P105	Water	KSD PIP: Rosedale	Construction	25,251,906
				Construction	10,500,000
				<b>Sub-total</b>	<b>35,751,906</b>
	1_17_13_P107	Water	KSD PIP: Libode	Construction	100,000
				Construction	4,885,368
				Construction	6,900,146
				Construction	5,000,000
				Construction	3,606,617
Construction				9,600,000	
Construction				2,521,525	
Construction				10,337,366	
Construction				12,000,000	
<b>Sub-total</b>	<b>54,951,022</b>				
EC 2014 014	1_17_14_P108	Water	Rosedale / Highbury WTW	Tender ASAP	71,659,432
				Design	8,627,494
				Design	27,000,000

National Project Number (RBIG Registration Number As Provided On The Approval Letter)	Project Number	Water / Sanitation	Project Name	Status (Registered, Design And Tender, Construction)	GRAND TOTAL R
			<b>Sub-total</b>		<b>107,286,927</b>
		Water	<b>Thornhill WTW</b>	Tender ASAP	<b>42,222,222</b>
EC 2014 194		Sanitation	Bulk Waste Water (Sanitation) Infrastructure requirements in support of Mthatha Presidential Intervention.	Construction	1,138,329
				Construction - pending approval of VO (C2000)	5,905,850
				Design - pending approval of VO (UWP)	18,000,000
				<b>Sub-total</b>	<b>25,044,179</b>
		1_18_9_P113	Sanitation	Northern Outfall Sewers (Bulk waterborne sanitation infrastructure to cover Mthatha West)	Construction
			Construction	500,000	
			<b>Sub-total</b>	<b>6,066,401</b>	
		Sanitation	Western Sewers (Future Projects)	Design - Approved by DWS but awaiting allocation	
Water and Sanitation Project Management and Administration Costs					<b>35,516,907</b>
<b>TOTALS</b>					<b>319,243,097</b>



**Component 3.3**  
**Water Services**  
**Infrastructure Grant**



Project Number	Local Municipality	Project Name	12 APRIL 2017 MEETING RESOLUTIONS Mtengwane, Mabhamba, Njomi)	WSIG Allocation 2017/18
1_17_20_P121	PSJ	Ntontela / Tembukazi GWD (Ward 17)	Extend reticulation for full coverage. SM and WN to visit site on Tuesday 18/04/2017 to confirm final SOW	R 5,000,000.00
1_17_21_P122	Ingquza	Ndzodeni, Bumanzi and surroundings	Finalise t/doc for GWSD for Ndzodeni and Bumanzi villages only. On successful drilling, equip and reticulate (mini)	R 2,500,000.00
1_17_22_P123	KSD	KSD Ward 26 WS	Includes R4.5mil RHIP budget. Test and equip existing 2l/s borehole drilled as part of drought relief, reticulate.	R 10,000,000.00
1_17_23_P124	Ingquza	Xurana and surrounds villages	Finalise t/doc for GWSD for Xurana village only. On successful drilling, equip and reticulate (mini)	R 2,500,000.00
1_17_24_P125	KSD	Upgrade the existing water supply at the Mqhekezweni village	Tender	R 20,000,000.00
1_17_25_P126	PSJ	Spring protection and cart water to villages in ward 1	Tender	R 10,000,000.00
1_17_26_P127	Nyandeni	Borehole development in Wards 6,14,15,17,19 & 28	Tender	R 5,000,000.00
1_17_27_P128	Ingquza	Mcobothini, Sidakwini and surrounds <i>BD</i> :	Finalise t/doc for GWSD for Mcobothini and Sidakwini villages only. On successful drilling, equip and reticulate (mini)	R 2,500,000.00
1_17_28_P129	PSJ	Borehole development within Wards 3 and 7 Dangwana village	Confirm boundaries and finalise tender document fo Dangwana and Ngqweleni villages	R 14,500,000.00
1_17_29_P130	PSJ	Borehole development within Wards 9 and 16	Confirm boundaries and finalise tender document fo Magombeni and Mkhanzini villages	R 10,000,000.00
1_17_30_P131	Mhlontlo	Tholeni Spring protection ward 25	Pump stations, rising mains and connect to existing Buwa Scheme villages	R 10,000,000.00
1_17_31_P132	Mhlontlo	Bhakaneni and surrounds within Ward 1 and 3 Borehole development	Eskom Applications for pump stations	R 2,500,000.00
1_17_32_P133	Ingquza	Debeza, Lwandlana and surrounds within Ward 1 and 3 Borehole development	Confirm Thuso current coverage of Flagstaff RWS and prioritise villages	R 10,000,000.00
1_17_33_P134	KSD	Mvezo and Surrounds Water Supply	Finalise t/doc for GWSD for Mvezo village only. On successful drilling, equip and reticulate (mini)	R 5,000,000.00
1_17_34_P135	KSD	Lower Tyholo and Surrounds Water Supply	Finalise t/doc for GWSD for Lower Tyholo village only. On successful drilling, equip and reticulate (mini)	R 5,000,000.00

Project Number	Local Municipality	Project Name	12 APRIL 2017 MEETING RESOLUTIONS Mtengwane, Mabhamba, Njomi)	WSIG Allocation 2017/18
1_17_35_P136	Mhlontlo	Qhanqu and Surrounds water supply	Check the functioning of the Upper Chulunca WTW. Proposed 17/18 SOW to include testing of existing boreholes (previously equipped), Qhanqu pumpset, refurbishment of the existing pipework.	R 5,000,000.00
<b>ORTDM Sub Total</b>				<b>R 119,500,000.00</b>



**O.R. TAMBO  
DISTRICT MUNICIPALITY**

